



**Intelligence for a complex environment: transforming traditional intelligence with insights from complexity science and field research on NATO**

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**Citation**

Spoor, B. E. P. (2025, January 15). *Intelligence for a complex environment: transforming traditional intelligence with insights from complexity science and field research on NATO*. Retrieved from <https://hdl.handle.net/1887/4175700>

Version: Publisher's Version

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**Note:** To cite this publication please use the final published version (if applicable).

## Propositions

1. The intelligence cycle is a useful model regardless of academic critique.
2. Postpositivist intelligence is useless when it serves positivist masters.
3. An intelligence paradigm shift is too radical for intelligence practice.
4. Complexity science is both a rich theoretical endeavour and of good practical use.
5. Field research into intelligence organisations requires a practical outlook on scientific research standards.
6. The Information Age will render intelligence as a function of government obsolete.
7. Peace time restrictions undermine preparations to defend NATO territory.
8. Military (intelligence) organisations are design failures for dealing with complex problems.
9. Intelligence organisations should be more involved in the climate change debate.

*These propositions are part of the PhD thesis 'Intelligence for a Complex Environment: Transforming intelligence with insights from complexity science and field research on NATO', by Bram Spoor, to be defended on January 15th 2025 at the Academiegebouw, Leiden.*