

Smart courts, smart justice? Automation and digitisation of courts in China

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Chapter Four: Ideological Foundations for Automation of Justice and Governance¹¹

4.1 Introduction

In 2019, Cui Yadong, a former president of the Shanghai Municipal High People's Court, claimed that AI would turn justice into a real science. He added that science would make adjudication fairer and more efficient (Hu 2019). This remark revealed a common conviction among China's intellectual and ruling elites: that governance and justice must be "scientific" to be legitimate and fair (Bakken 2000). This chapter asks what ideological foundations lie at the core of this claim and how they explain the PRC's push towards digitisation and automation of courts and its broader political-legal system.

It argues that the positivist organisational and ideological principles of Marxism-Leninism help explain why technology and automation are embraced so enthusiastically by the Chinese party-state: they offer a way to achieve the dream of rational Marxist governance. As chapter 3 shows, China has rapidly expanded the integration of advanced technologies with its governance and justice apparatus, leading to the widespread digitisation and automation of judicial and government services.

The Chinese Communist Party's Central Committee (CCPCC) has designated technological development as an important driver in the "modernisation of the national governance system and governance capacity" (*guojia zhili tixi he zhili nengli xiandaihua*, 国家治理体系和治理能力现代化) (CCPCC 2013, 2019). The Chinese government sees AI as a key tool for overcoming various social, moral, and environmental challenges (Roberts et al. 2021: 65).

This development is encapsulated in the term "smart governance" (zhihui zhili, 智慧治理). Smart governance entails new approaches to social and political control by the political-legal system in China that leverages advanced technologies driven by algorithms, AI, and big data analysis. It can also be described as digitising and automating social governance, a holistic policy approach to

¹¹ This chapter is based on a reworked version of my article "Smart Governance in China's Political-Legal System". See: Papagianneas, Straton 2023b. Smart Governance in China's Political-Legal System. *China Law and Society Review* 6:146-180.

public security and stability maintenance. The framework of social governance and its objective to maintain stability is the primary objective of China's political-legal system.

Automation is allegedly conducive to the "scientific and objective administration of justice" (*kexue keguan de sifa*, 科学客观的司法). In parallel with China's judiciary, other Chinese governance institutions have leveraged technological innovations to improve administration and implementation and control and manage public life (Creemers 2018; Sprick 2019). This includes using AI in education, cities, traffic management, and social governance (Elliott 2020).

Contrary to the common misconception that China lacks debate around the ethics of AI and automation, ethics played a central role in China's rapid digitisation and automation drive (Gal 2020). In the past few years, China's legislature and executive have moved to regulate AI's future development and establish new ethical norms to support the continued digitisation and automation of public and private life. ¹² In this way, China's regulatory regime for automation and AI is rapidly taking shape (Sheehan 2022).

These developments in rapid digitisation and automation in China's political-legal system are a manifestation of specific ideological convictions. One important element is the association of AI with impartiality and scientific objectivity, with a promise that it will fundamentally transform and improve governance. This assumption explains the general acceptance of AI by the political-legal system in social governance and justice administration. For example, in a survey of Chinese internet users and legal aid seekers on the automation and digitisation of Chinese courts, Chen and Li (2020b: 42-51) found that the vast majority of online respondents perceived computer algorithms and related technology to be beneficial for law and legal institutions. The mass digitisation and publication of judicial decisions increased confidence in the justice system: Online respondents believed that introducing big data and machine learning would enhance the accuracy of legal outcomes. Respondents among legal aid seekers were more divided but generally held positive attitudes toward the automation of judicial services.

China has demonstrated great enthusiasm for advanced technologies in its governance system, albeit for different reasons. AI and algorithms are perceived as scientific, reliable, and impartial.

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¹² See, e.g., the Cybersecurity Law (2017), Personal Information Protection Law (2021), the Data Security Law (2021), and, most recently, the Algorithmic Recommendation Management Provisions (2022).

Previous scholarship has examined Marxist-Leninist axioms that underpin Chinese theoretical conceptions and justifications of the world that drive the rapid adoption of these new technologies (Voegelin 1948; Munro 1971). This chapter builds on this scholarship to argue that the CCP has a strong ideological affinity with quantification and automation. Its "scientific and objective" (*kexue keguan*, 科学客观) approach to law and governance is driven by Marxist-Leninist ideas about the malleability of humans, social control, technological determinism, and rational governance (Hua 1995; Hoffman 2017; Gueorguiev 2021). This Marxist-Leninist approach reduces human morality and society to a set of scientifically objective truths (Bakken 2000). Automation technologies are, therefore, important elements in building a scientifically objective mode of governance because they cater to the belief in science as the primary legitimating principle for governance decisions (Creemers 2020).

To get a handle on these ideas and illustrate the salient of such ideas in shaping discourse around smart governance in the PRC today, this chapter analyses debates by PRC intellectual elites over the "smartness" (*zhihuihua*, 智慧化) of China's governance, that is, smart governance, with a particular focus on the discourse around automation technologies. It uses the theoretical frameworks by Hoffman (2017) and Gueorguiev (2021) to reveal key themes and attitudes that recur in the debate over automation and the smartness of governance and to analyse the underlying normative themes and ideological commitments critically.

Analysis of Chinese academic literature is an essential part of understanding Chinese politics. Academic publications are among the few safe forms of political participation for Chinese intellectuals, and they reveal how policy ideas are understood, shaped, and contested. Given the increasing significance of big data, algorithms, and AI in the modernisation of the Chinese state, it is crucial for us to gain a better understanding of the ideological foundations of CCP governance and statecraft and how these commitments shape the embrace and deployment of smart technologies.

This chapter contributes to the literature in a few ways. First, it provides a comprehensive Englishlanguage review that defines and analyses Chinese academic discussions on smart governance. Chinese academic debates often play an important role in Chinese policy formulation. They are among the few arenas available for a certain degree of open debate, including expressing critical opinions. Therefore, analysing Chinese academic literature is integral to understanding Chinese policy-making and reform (Snape 2019).

Second, it builds on previous research that discusses the link between China's adoption of technology and broader social management and control strategies. Most notably, Hoffman (2017) is one of the first to explain how the Chinese party-state conceptualises social governance in a way that offers a clear role for automation. Additionally, Gueorguiev (2021) shows that modern technologies are enhancing the Leninist governance principles of control and social inclusion. This chapter contributes to this stream of research by reviewing the interaction among these questions in Chinese scholarship.

Third, it connects critical literature on metric fixation, quantification, and automation (see, e.g., Morozov 2014; Merry 2016; O'Neil 2016; Muller 2019; Zuboff 2019) with Chinese research on smart governance, a policy initiative that is arguably a manifestation of metric fixation, a tendency to emphasise metrics as a legitimate basis for decision-making excessively. This dialogue offers insight into the implications of automated governance driven by Marxist-Leninist interpretations of society and guided by political priorities entirely different from those in the West. By doing so, it hopes to enrich the global debate on automation in governance and adjudication by introducing these contemporary Chinese voices to the English-speaking world.

In what follows, the chapter first reviews the international theoretical discussion on Marxism-Leninism to determine the axioms that underpin the CCP's approach to governance and how it relates to automation. It explains why science and technology are seen as central to CCP rule. This theoretical discussion precedes an empirical analysis to identify the degree of salience of these ideas in shaping academic discourse on smart governance in China today. Second, I present the data and methods. The empirical analysis examines journal articles published in the China National Knowledge Infrastructure (CNKI) database from 2014 to 2021. The review is a meta-synthesis using narrative and systematic literature review practices. It is an immanent evaluation and interpretation of the Chinese scholarship and theory. Then, I review the debate, using the emerging themes to structure the review. These sections analyse discussions by Chinese scholars about the implications of digitisation and automation for China's governance. Finally, the conclusion discusses the implications for broader social governance reforms and the importance of ideology in understanding change in the PRC.

4.2 A Theory of Marxism-Leninism and Science and Technology

Since the early nineteenth century, the standardisation and quantification of nature and public life have been intimately intertwined with the emergence of the modern nation-state and bureaucracy (Porter 1995; Desrosières 2002). Because of a drive for more efficiency and accountability, the belief in quantitative indicators based on standardised data as an effective tool has only become more entrenched in public and corporate governance (Scott 1998; Demortain 2019). This metric fixation is further reinforced in societies with low social trust and systems with pronounced principal-agent conflicts (Muller 2019).

The increasing power of automated computational systems and storage capacity, as well as the ubiquitous availability of big data, have multiplied the potential uses of quantification and numerical indicators. In the twenty-first century, automatic systems have grown more complex, powerful, and intrusive. Their application ranges from sports analysis to credit ratings to recidivism risk assessments and beyond (O'Neil 2016). Inherent in this trust in numerical indicators is the belief that they represent scientific objectivity, an ideal that implies fairness, impartiality, and, most importantly, authority (Porter 1995: 3-8). This belief creates what Merry (2016: 9) calls indicator culture: "a body of technocratic expertise that places a high value on numerical data as a form of knowledge and as a basis for decision-making." Nonetheless, consumers of these indicators often forget about the contingent social processes that generate the data, meaning they can only simulate objectivity.

Indicator culture, metric fixation, and a culture of quantification all refer to the trends described above. ¹³ They can be traced back to scientism, an intellectual movement from the early sixteenth century. It is based on three central dogmas: (1) The assumption that mathematisation of natural phenomena is a model science that all other sciences should emulate. (2) All realms in the universe are accessible using scientific methods. (3) All reality inaccessible to mathematised science is either irrelevant or illusory. This belief found its way to modernity via positivism and, according to some scholars, found its perfect expression in Marxism and communism (Voegelin 1948). More recently, quantification has gained popularity since the 1950s through the rise of managerialism, since the 1960s through the demand for greater public accountability, and since the 1980s via the development of new public management styles that require clear goal-setting, monitoring, and

¹³ These terms are used interchangeably here.

incentivising (Muller 2019: 42-70). The ubiquitous availability of big data is now driving this global trend, in turn leveraged by (machine-learning) algorithms (O'Neil 2016; Zuboff 2019). Most public and corporate governance is arguably subject to quantification (Berman and Hirschman 2018). In the following sections, I explain step by step that Chinese ideology about governance and modernisation are closely intertwined with science and technology and that this stimulates a push toward automation in its rule. To do so, I draw primarily on the theoretical interpretations of Chinese governance by Hoffman (2017) and Gueorguiev (2021).

4.2.1 Chinese Marxism and Scientism

The CCP's affinity with quantification and automation has deep ideological roots. Beginning with Chinese Marxism, China's intellectual elite believes in human malleability. According to Munro (1971: 610-612), a fundamental assumption of Marx and Engels's historical materialism is the belief in human perfectibility. Chinese interpretations of Marxism highlight this human changeability. However, this capacity for change is reoriented by educators and propagandists for social ends. Therefore, Munro argues that "malleability" is more appropriate "than changeability".

Human malleability refers to the Pavlovian doctrine of the plasticity of the central nervous system, meaning that, under the right conditions, a person can be taught anything. This idea minimises the innate differences in human intellect and emphasises plasticity. Individual interests and abilities are not important, as both are malleable. ¹⁴ Munro (1971: 618-629) explains that this view provided a scientific justification for educational policies that emphasise uniformity in instructional methods and materials. Consequently, actively shaping people's values, beliefs, desires, and intentions through political and ideological education takes on central importance (Munro 1971: 630-634). This conviction justifies social engineering for improving "human quality" in the service of modernisation. Human "perfectibility" is an important component of economic growth and national progress: "It is not an end in itself, but is geared towards the very aim of Chinese reform ...: making the country rich and strong" (Bakken 2000: 39).

Although technological determinism is not considered part of orthodox Marxism (MacKenzie 1984: 473-480), during the early reform period (1978-2001), Chinese elites became inspired by the belief

¹⁴ In behavioral psychology, this idea is also called classical conditioning. For a deeper elaboration on Pavlov's research, see, e.g., Pavlov, Ivan P. 1927. "Conditioned Reflexes: An Investigation of The Physiological Activity of The Cerebral Cortex." http://psychclassics.yorku.ca/Pavlov/.

that national progress and social change depend on scientific and technological development (Bakken 2000: 32). Moreover, according to Hua (1995), Chinese-style scientism emphasises technological determinism, an important component of Chinese scientism, which maintains that the development of history follows objective laws, which are determined by the development of productive forces, and that socialist development has to undergo several stages. It holds that modernisation is a panacea for ensuring the perpetuation of socialism: when productive forces are more developed, society will be more advanced. These two positions draw heavily on orthodox Marxist historical materialism. This line of thinking, especially the need for gradual development in stages and the tolerance of capitalist aspects in the earlier stages, was adopted by Chinese intellectuals in the reform period, such as Hu Qiaomu, and Su Shaozhi, and became part of the official theory guiding reform (Hua 1995: 49-75).

Chinese scientism combines these two concepts. Bakken (2000: 31-57) recounts that, during the reform period, political and intellectual elites became convinced that scientific and technological development are the primary drivers of national progress and that all social problems can be solved through the application of science and technology. During this period, Chinese scientism also became preoccupied with culture and morality. Human morality became seen as reducible to a set of scientifically objective truths, and human society could be changed by adhering to them. In other words, citizens can be transformed by emulating scientific or "exemplary" models.

According to Hua (1995: 7), scientism became dominant during the reform period because it follows Chinese traditional monist thinking, and the claim to objectivity is compatible with Chinese political culture. The term "scientific objectivity" (kexue keguan, 科学客观) encapsulates this ideal of Chinese scientism. A policy decision is scientific when it is based on a precise measurement of factual reality—this objectivity means (Bakken 2000: 203-206). Therefore, given their proximity to social processes, this "objective" information about reality comes from the masses, which brings us to the next part of the argument.

4.2.2 Inclusion, Monitoring, and Social Control

The belief in human malleability and the existence of "scientific objectivity" opens the way for the construction of a system of total surveillance, with the ultimate goal of total management and control. Social control requires measurement and evaluation: "Evaluation is the main way in which

[the] exemplary society links people's behaviour closer to the exemplary norm" (Bakken 2000: 195). Evaluation starts with monitoring and registering behaviour, then comparing it to the exemplary standards, and ultimately steering it toward the norm (Bakken 2000: 204).

This belief leads to the Leninist part of Chinese Marxism-Leninism. The next building blocks combine the work of Munro (1971) on Chinese Marxism and the work of Bakken (2000) and Hua (1995) on Chinese scientism with the theoretical frameworks of Chinese governance developed by (Hoffman 2017) and Gueorguiev (2021).

At its core, Leninism was a theory of inclusive authoritarianism, that is, the people govern the country through a vanguard party that embodies the interests of the people and leads them in the achievement of shared political and economic goals (Gueorguiev 2021: 53). Therefore, the CCP views the people as the "legitimate foundation of political power" (Ding 2020: 194). To correctly represent the people and make democratic decisions, the CCP must follow the mass line: they collect disorganised ideas from the masses, organise and concentrate them, and then propagate them back to the masses until they embrace these (now properly structured) ideas as their own (Tsang 2009: 867; Ding 2020: 202).

However, given the party's vanguard character, "following the mass line" does not imply widespread public participation in governance. Another core characteristic of Leninism is the centrality of control. Although governance includes the public through a variety of channels—such as people's congresses (Truex 2017), local village elections (Levy 2007; Li 2007), deliberative consultation (He 2018), online consultation (Balla and Liao 2013; Balla and Xie 2021), and government portals (Min and Xu 2009)—this all happens within a framework tightly circumscribed by the CCP (Meng et al. 2017). Through this participation, the CCP creates a bottom-up feedback loop to control a decentralised and fragmented government. In other words, public participation enhances party control. This loop is what Gueorguiev (2021: 55) aptly calls "Leninist methods of controlled inclusion." Under Jiang Zemin and Hu Jintao, the central leadership endorsed consultation as a mode of participation; that is, it called on local governments to engage the public in decision-making through consultation, public opinion polls, and so forth. The CCP also engages the public to oversee local governance institutions by accepting complaints, petitions, and tips. According to the CCP, these practices of controlled inclusion make their governance scientific and democratic (Gueorguiev 2021: 74-88).

4.2.3 Automation and Governance Modernisation

Although incomplete, this outline of Chinese Marxism-Leninism suffices to demonstrate the PRC's ideological affinity with the virtues of automation and indicator culture. Simply, the CCP's organisational ideology holds that social reality is reducible to a set of objective truths that simply exist and have yet to be extracted. Furthermore, it underscores the importance of a vanguard party in identifying these objective truths and transforming them into actionable decisions so as to lead the masses onto a path for national progress. The vanguard party then uses this input-driven decision-making process to control the masses and simultaneously adapt its capacity to maintain this control, with the ultimate goal of sustaining itself as a benevolent and efficient ruler.

Therefore, the CCP blends public participation with top-down control, which enables it to constantly shape, manage, and respond to society. Another way to understand this approach to governance is through using the theoretical framework by Hoffman (2017: 47). The above-mentioned processes and methods are best understood as a complex systems management process: a feedback loop of shaping, managing, and responding, ultimately aimed at ensuring stability and legitimacy. Hoffman argues that this feedback process best resembles the autonomic nervous system (ANS) found in biology. The ANS is a component of the human nervous system that autonomically regulates important survival processes. By analogy, the party leadership is the "core" of China's ANS, and the party masses are the "backbone" that relay information from "the body" (non-party masses) to the party leadership. The party leadership then adjusts its survival processes to respond to the changes effectively (Hoffman 2017: 48-49). It is important to note here that this is only a model for the CCP's governance processes. To party theorists, it constitutes a "scientific" way of thinking. Hoffman (2017: 12) argues that this model is "directly behind the technologies used to automate the social management process."

Because of the increased legibility of society and access to millions of data points, it is impossible for the Chinese party-state to manually monitor, shape, and respond to everything happening. Harvesting and processing this information to exert political and socioeconomic control is difficult and requires a high degree of party embeddedness in society. Establishing controlled feedback loops requires party organs to be constantly in touch with the masses—that is, informants, constituents, and representatives—who inform oversight, policy-making, and administrative

agencies. Technology and automation, then, facilitate setting up different autonomic (i.e., self-managing systems) through the automation of lower, routine decision-making and implementation. They are part of the larger system, which is directed by the system controller (the party). The ideal is a system capable of preventing and addressing crises when they occur (Hoffman 2017: 57-61). To return to the words of Gueorguiev (2021: 220-43): the controlled feedback loop of oversight—planning—implementation is supposed to be conducted by these autonomous systems. Automated, big data—driven governance is the next iteration of this Leninist mode of controlled inclusion.

In sum, the organisational and ideological principles of Marxism-Leninism explain why the Chinese party-state so enthusiastically embraces technology and automation: they provide a way to achieve the dream of rational Marxist governance. They optimise existing Leninist structures and practices for input-driven decision-making and controlled inclusion. In other words, governance modernisation does not imply a departure from the party-state's basic governance and organisational structures. Rather, technology and automation enhance existing procedures for control and monitoring. Therefore, according to this theoretical discussion, the digitisation and automation of governance practices, such as the social credit system or smart courts, are more about putting old wine in new bottles or "retrofitting" Leninism (Gueorguiev 2021: 53-57).

4.3 Data and Methods

This chapter reviews Chinese scholarship to examine how smart governance and Marxist-Leninist principles interact. The review is a meta-synthesis using a mixture of practices from narrative and systematic literature reviews. A narrative review aims to enrich discourse by generating understanding rather than accumulating knowledge, which may reduce the comprehensiveness of the review (Geertz 1973). The chapter compensates for this by adopting systemic review practices, such as specifying literature search procedures and being explicit about inclusion and exclusion criteria (Hagen-Zanker and Mallett 2013).

As noted in the introduction, Chinese scholarship functions as a channel for political participation. Engaging with Chinese academic literature helps to clarify the official discourse used in policy-making and governance reform. Official terminology and political concepts (e.g., smart governance, the focus of this chapter) "function as grounds for political contention over which

arguments about fundamental values and policy directions can be played out" (Snape 2019: 386). ¹⁵ This means that seemingly objective interpretations of political concepts are in fact an argument for a scholar's preferred policy or interpretation, using political discourse to give their ideas authority, legitimacy, and a protective barrier (Snape 2019: 391; Kato 2021). Ultimately, this enables us to better understand how policy is developed and how scholars try to reframe official framing as a means of political participation.

To this end, I reviewed periodical articles from 2014 to 2021 downloaded from the CNKI database. I searched the database with the keywords "smart governance" (*zhihui zhili*, 智慧治理). The document type was set to "periodicals" (*qikan*, 期刊), which include academic and policy journals, and party and government publications. The keyword search yielded a little more than 300 articles. Because the distribution of published articles over the period was uneven (the majority of articles were published between 2019 and 2021), the articles were first categorised by year and then sorted by the number of downloads to reflect how broadly the articles have circulated (Kato 2021: 142). Then, all articles with more than 250 downloads were downloaded for screening. After a manual screening of the abstracts and titles, a total of 120 articles remained for analysis. ¹⁶

In the first step, I read a random selection of articles and then inductively coded them. In the second step, I selected a series of themes to further guide my analysis after triangulating the emerging themes with the theoretical discussion. The analysis focuses on Chinese scholars' discussions about how smart governance is supposed to change the nature of social governance in China, what is being said about democratisation and public participation with respect to smart governance, and issues such as technological alienation and human agency in connection to smart governance. I do not discuss all themes here. I chose particular themes because they relate to the Marxist-Leninist principles discussed in the theoretical section and were dominant in the literature. I then used these themes to analyse the entire corpus in NVivo systematically, qualitative data analysis software. I switched between extensive reading and coding the articles in this process, creating an iterative process. The coding sheet is shown in Appendix II.

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¹⁵ For an in-depth discussion of the role of policy concepts in the shaping of Chinese politics, see Schoenhals, Michael 1992. *Doing Things with Words in Chinese Politics: Five Studies*. Berkeley: Institute of East Asian Studies.

¹⁶ While I cite the literature extensively in the analysis below, to conserve space, not all articles that are part of the analysis are cited. A database of the literature collected and analysed is available in Appendix 1. Appendixes are available directly from the author upon request.

4.4 Smartness as a Transformative Vehicle: Upgrading Service-Oriented Governance and Changing the Nature of Social Governance

Smart governance literature in the PRC can be divided into two distinct areas: service-oriented governance (public service, crisis management, etc.) and social governance (public participation, surveillance and control, etc.). From the perspective of ANS, the former relates to outputs, and the latter relates to inputs. For practical reasons, the next two subsections divide the analysis into these areas. Nonetheless, to remain consistent with the ANS model, they need to be seen as inherently connected to and constantly in interaction with each other.

First, this section reviews how the literature defines smart governance and how it will improve governance by the political-legal system (see, e.g., Zhang and Zhou 2016; Huang and Chen 2019). In one of the earliest definitions, Chen et al. (2014: 99) describes smart governance as:

an innovative strategy oriented by technology and with governance as the vehicle, its main features are (1) relying on internet technology to promote the optimisation and upgrades of social governance; (2) advancing the promotion of government governance capabilities on the basis of "intelligentisation" and datafication; (3) connecting virtual and real society through the combination of network technology and governance innovation, thereby forming a new social governance space.

Yan and Wang (2019: 28) argue that "smart governance" as a concept is subordinate to the modernisation of a national system of governance and governance capacity. Therefore, it must be analysed in this context. It is not only a technical concept but also a concept that embodies the norms and values of governance. It comprises a holistic approach to governance and can unify different morality and value systems (see also Song 2018).

The idea that "smartness" will inevitably improve governance dominates the literature (see, e.g., Fu 2018; Fan and Guan 2019). Yin (2018: 80) claims that it will raise the scientific level of decision-making as well as expand the input ("democratic participation") and output ("supply capacity of public services"). Wang (2014: 54) calls smart governance "a dynamic interactive system that integrates technology, government functions, and public participation." "Smartness" allows the government to keep its finger on the pulse, make pro-active decisions, and adapt to changing circumstances. In this, it is the "driving force" behind the transformation of the way in which it governs society by improving interactions and communication between the government and society (Chen et al. 2014: 99). It helps to integrate government functions as well as monitor

them because it enhances coordination between different political-legal departments (Wang 2014: 54; Deng 2019).

Lastly, smart governance is considered part of building a rule of law country and is said to reinforce the conditions for a good rule of law environment (Guo 2017a: 178; Fu 2018: 61). It is considered consistent with the political platform of "ruling the country in accordance with the law" (yifa zhiguo, 依法治国). Peng (2020: 30) goes so far as to say that rule of law can be achieved through smart governance because it improves the political-legal system's scientific and democratic decision-making. Improvement in governance thus refers to a more integrated government that, thanks to modern technology, can better serve and monitor society.

For scholars such as Tan (2019: 52-53) and Chen and Pan (2021), big data analytics will improve decision-making by making it more "objective, scientific, and forward-looking." This will lead to a more holistic approach to governance, stimulating integration, collaboration, and information sharing across government entities. Holistic governance and data-driven decision-making will make responses to "governance issues," such as tackling environmental pollution, more dynamic and accurate (Guo 2017b: 49; Yao 2020: 67). This is also contrasted to previous modes of governance: decisions made by people based on subjective assumptions and personal experience often lead to "arbitrary and impulsive" decisions (Dong 2016: 35; Ge 2019). In short, the literature depicts human decision-making as faulty and biased. In contrast, big data analytics and algorithms are accurate and objective, improving "scientific decision-making" (Shen and Zhu 2019: 49). Hence, improvement comes from the elimination of human error.

Going even further, Wang (2018) envisions the operation of smart governance premised on a platform-based "smart governance centre," which functions as the brain of the entire governance system. The basic logic behind it is that a smart governance centre can automatically collect and process information, which is then used to make decisions and take actions related to social management, macro-control, and public services. It thus creates a kind of closed feedback loop with input from "social governance targets" (i.e., the people, businesses, cyberspace), which is then processed and analysed for transformation into "governance directives." The human element seems to have been utterly removed from this smart decision-making process.

This chapter argues that these interpretations of improvement follow from the underlying ideological principles discussed in the previous section: the scientific objectivity of social

governance depends on the input of correct information and data retrieved from society. Big data analytics and algorithms are primed to improve this input and, by extension, social governance itself. It also enables the government to respond and adapt in real-time, that is, improving the output of social governance. Therefore, technology and governance are unified in smart governance (Hu et al. 2021: 16). Moreover, "smartness" increases "rule of law" in the sense that it improves scientific and democratic decision-making and, in turn, justifies the existence of surveillance and control technologies.

In sum, the authors conceptualise social governance in a way that mirrors the earlier theoretical discussion drawing on Hoffman (2017: 16-18) with respect to a holistic approach to social governance, that is, observing and studying specific social phenomena or issues not in isolation but as part of a larger system that is constantly interacting with other fields. Smart technologies offer this possibility.

4.4.1 Improving Outputs: Holistic Versus Fragmented Governance

According to the literature, smartness can improve social governance by facilitating the transformation from fragmented to holistic social governance. Despite many attempts at centralisation over the past few decades, China's governance has traditionally been fragmented (see, e.g., Lieberthal 1992; Mertha 2005; Bulman and Jaros 2021). However, smartness is said to improve connectivity, integration, and coordination among government institutions, businesses, government services, and communication channels, creating a seamless, integrated, and service-driven holistic governance model (Chen 2021). According to Xu and Wu (2018: 41-42), the use and cross-departmental sharing of big data will lead to integration and coordination, allowing government departments to make holistic and scientific decisions. Technology's transformative power to these scholars comes from its ability to improve data collection and analytics that inform decision-making to provide better public services and govern more pro-actively (Yin 2018: 80). Zhang and Zhang (2021: 158) define holistic governance as follows:

[It] refers to being oriented toward meeting the needs of the public and using information technology to strengthen communication and cooperation within and between governmental and nongovernmental organisations and to coordinate and integrate governance hierarchies and functions and the public and private sectors. [It is] a governance method to achieve seamless services under common governance goals. The main content of the holistic governance theory can be divided into three points: governance based on

public needs, emphasis on the integration and coordination of governance structure, and information technology and services as the main means of governance.

Therefore, smartness is a way to transform traditionally fragmented governance into more holistic governance through IT, big data collection, and sharing, thus integrating and connecting otherwise fragmented areas of China's political-legal system. The discussion on the effect of smartness by Zhang and Zhang (2021: 158-160) shows that the approach to governance is consistent with the theoretical discussion above: They divide governance into three key channels for meeting public needs: collection, integration and coordination, and implementation. Smartness facilitates the collection, integration, and analysis of information inputs and the coordination and determination of the required outputs. Most important, "the governance process is continuously adjusted based on information feedback until problems are solved" (Zhang and Zhang 2021: 158). Ultimately, this improves outputs because it simultaneously allows gains in short- (quick adjustments to crises) and long-term (monitoring and analysing more complex issues) governance, as well as simplifying government services that are highly repetitive and involve multiple departments (e.g., through online "one-stop" portals).

Nonetheless, some scholars have scepticism about smart governance's holistic effect. Although the scholars mentioned earlier frame smartness as a panacea for all governance issues, others argue that smartness alone is not enough. Lan (2019: 142) says smartness cannot overcome the inherent problems of fragmentation, poor collaboration, and information silos. For smart governance to be effective, it is first necessary to break through organisational barriers between department levels to create greater information exchange. Che (2017) concurs that smartness cannot miraculously reverse fragmentation: given that smart governance relies on big data, a key requirement is to strengthen information management by expanding cybersecurity regulations and stimulating information exchange between government departments.

Government digitisation and automation might lead to further fragmentation as different local governments implement their digital systems and standards. Zhang (2015: 136) argues that because of the division of functions and interests, government departments have different data standards and disclosure conditions, making it impossible to compare and handle data across different platforms and government levels. Shen and Zhu (2019: 52) claim that, despite the government's advanced informatisation level, fragmentation persists horizontally and vertically: government institutions only use data that they generate themselves and do not share it with others of equal

administrative rank. Moreover, Shen and Zhu warn against "techno-optimism": the presence of technology cannot be the only evaluation criterion. For them, technology can only be a tool for data collection, process optimisation, and in-depth analysis. By itself, technology will not improve governance processes (Shen and Zhu 2019: 51).

It is well documented that relations between hierarchical levels of government are complex (e.g., see Mertha 2005; Choong 2016; Mattingly 2019). Lower-level governments might refuse to share their data with governments at a higher level. In a perverse sense, informatisation has the potential to perpetuate fragmentation, with different departments jealously guarding their data. It raises questions about many of the claims made by the scholars cited above. However, as explained earlier, this might not be the point of Chinese scholarship. One interpretation is that the scholarship advocates for a resolution of government fragmentation and uses the policy slogan of smart governance as a vehicle for doing so.

Therefore, its actual point might be that the "modernisation of the national governance system" does not necessarily consist only of technological innovation. A prerequisite for smartness is addressing fragmentation and "information silos" among government institutions (Li and Chen 2018: 205). Zhang et al. (2017) suggests the construction of more centralised data-sharing platforms that can be used among different organisations and government departments. Li and Chen (2018: 207) similarly make the case for building a unified big data system to standardise data collection, processing, and sharing, as well as a national data-sharing platform for government services at all levels, in order to promote cross-regional and cross-departmental data and information sharing across the political-legal system.

Zhang and Zhou (2016: 26-27) discusses fragmentation and smart governance in more detail. They argue that government institutions have insufficient incentives for sharing data and cooperating more in creating unified smart platforms. This lack of incentives hinders the establishment of truly holistic and comprehensive smart governance systems. Thus, the real challenge is overcoming the government's deep-rooted organisational and political differences. No true smart governance can be created if this is not addressed. Hence, Zhang and Zhou (2016: 28) suggests that local governments be encouraged to integrate informatisation platforms, standardise smart governance technologies and services, promote platform and system compatibility and data resource sharing, and eliminate communication barriers.

It is clear that critical scholars in the literature reviewed believe improvement and modernisation are not necessarily a function of how much technology is used. They suggest that fragmentation is not only a technical issue but also a political one. Critiques in the discussion about overcoming fragmentation are framed under the policy slogan "modernisation of governance" but try to redirect the focus from one that is purely technological, arguing that improving governance also requires other—that is institutional and structural—reforms. In this sense, the ideological foundations of the critique of automation are not necessarily different from those of their approval: according to these scholars, automation also has the potential to "numb" or "disrupt" the nerves in the ANS. Therefore, critique and approval are both articulated in terms of the Marxist-Leninist understanding of governance and technology.

4.4.2 Improving Inputs: Smartness, Democratisation, and Public Participation

The idea that smartness will improve the consultative and participatory elements of governance in China is a common theme in the literature. Smartness opens up new pathways for "democratisation," that is, broadening the scope and increasing the quality of public participation and, therefore, raising the quality of decision-making (Huang and Chen 2019: 64-65).

This understanding shapes the discussion. For example, Fu (2018: 60-61) claims that digital platforms, as part of smart governance, provide new channels for public participation, which will foster political democratisation as well as ensure better democratic oversight, restriction, and regulation of government actions. In this sense, smart governance is meant not only to provide better public services (outputs) but also to improve the monitoring and collection of information (inputs). These improvements will make governments more attuned to "the masses." The increased quantity and quality of information from people will increase the democratic, and therefore scientific, nature of decision-making (Zeng and Ma 2018: 19). Although Zhang and Zhang (2021) discuss this more from an output perspective, they also recognise that better outputs depend on better inputs. In particular, their framing of how the governance responses constantly change and adapt to inputs resonates with the ANS model by Hoffman (2017).

Interestingly, the literature does not discuss smart governance or "democratisation" in connection with the liberal understanding of democracy, that is, free elections, separation of powers, and granting of political and civil rights. This might indicate the limits of the open debate in academic scholarship. The idea of "democratisation" is primarily interpreted in Marxist-Leninist terms in the

sense that smart governance enhances the "public oversight" role played by the people in the Leninist state structure. Public participation is legitimate only to the extent that it facilitates the collection and monitoring of information, which are necessary for making the right decisions and improving social governance and control (Gueorguiev 2021: 30-37). Going beyond this Leninist interpretation of controlled participation might exceed what is considered acceptable in academic debates.

Others argue that governments should actively stimulate this participation, as the public is an important big data source (Zhang 2014: 103). Under the government's leadership, big data should be used to draw on civil society and industry for more and better inputs into the decision-making process (Cui 2016; Guo 2017b). By stimulating interaction between the government, on the one hand, and the people, social organisations, and industry actors, on the other, some authors argue that big data and smart governance will lead to a new form of "multi-collaborative social governance" (duoyuan xietong zhili, 多元协同治理) (Dong 2016; Lin 2018).

Scholars also discuss smartness in connection with the political concept of a "social governance system based on co-construction, co-governance, and co-sharing" (gongjian gongzhi gongzian de shehui zhili zhidu, 共建共治共享的社会治理制度). This policy slogan was introduced by Xi Jinping in his report at the nineteenth National Party Congress (Snape 2019) along with the concept of a "smart society" (zhihui shehui, 智慧社会). Following Snape's argument, this discussion is consistent with how scholars use official discourse as a channel for political participation. They use these concepts to peddle their own arguments and interpretations of what social governance should be and what the political-legal system should look like.

For example, Ma (2019: 23) argue that "co-construction" should be framed in tandem with a people-centred (*yi ren wei ben*, 以人为本) approach. The point of smart governance should be to minimise the human factor but to maintain the status and dignity of the people. According to him, this approach is the only way to make smart governance a success and is central to being "people-centred" and having "co-construction, co-governance, and co-sharing." Chen, Chen, et al. (2021: 3-4) state that the achievement of smart governance is inseparable from participation by and the support of all actors: government, industry, social organisations, and citizens. In this sense, smart

governance does not stand on its own as a new mode of governance but, rather, is a pathway toward social governance based on co-construction (see also Yan and Wang 2019: 30).

The slogans "people-centeredness" and "co-construction" are both used to contrast smart governance with traditional governance, which is described as top-down, heavily dominated by the state, and very rigid overall (Wang 2014; Tan 2019). However, smart governance is people-centred, meaning that it considers citizens' rights and interests, and "citizens should be encouraged to actively participate in the formulation of various visions and construction plans so that the selection and function of projects can truly meet the needs of citizens and society" (Shen and Zhu 2019: 53). Similarly, according to Shen (2019: 102), smart governance is a form of governing that prioritises respect for the people and truly reflects the value of people because they are "the most essential and active force in social development."

However, although smart governance revolves around providing the people with better and more accurate public services and, at the same time, creates more and better ways for society to give its input, it does not seem to entail specific mechanisms or systems that allow citizens to influence decision-making in the political-legal system genuinely. Rather, "people-centeredness" seems to involve a deeper embeddedness of the state in society, enabling it to attain a more accurate grasp of the public. This participation or co-governance can take place only under the party's leadership. As Fan and Guan (2019: 86) state:

It is necessary to adhere to the "people-centred" value orientation under the leadership of the Chinese Communist Party, to ensure that the people can widely participate in democratic decision-making, democratic management, and democratic oversight in the construction of a "smart society" through various channels and forms in accordance with the law, so as to ensure that the construction of a "smart society" in China advances in the right direction—that of socialism with Chinese characteristics.

Chen et al. (2014: 4) argue: "Therefore, smart governance must always adhere to the party's leadership and give full play to the party's core leadership role in overseeing the overall situation and coordinating all parties." This makes it abundantly clear that any discussion on the democratising effect of smartness should be understood in Marxist-Leninist terms; the party remains at the centre of the nervous system as the interlocutor between the state and society, and the people remain passive. Smartness is supposed to open new channels of public participation, yet this participation is heavily circumscribed and controlled. Very few authors make a connection

between smartness and self-governance (zizhu zhili, 自主治理) (Chen et al. 2014) or with liberal interpretations of public participation.[1] As stated earlier, one reason might be that this is merely an indication of the limits of Chinese academic debate. Another interpretation is that "smart governance" is being peddled as a way to improve "service-oriented" or "people-centred" governance, which therefore justifies enhancing technologies of surveillance and, thus, social governance. Therefore, smart governance seems to entail the creation of new and more efficient feedback loops in the political-legal system that expand social control. It does not treat citizens or other social actors as active decision-makers who participate in social governance. They participate only in the sense that they provide the information required to operationalise smart governance. This aligns with a Leninist understanding of controlled inclusion as conducive to better governance while also complementary to control. Technology multiplies these synergies (Gueorguiev 2021: 39).

4.5 Issues in and Criticism of Smart Governance

The scholarship is filled with concerns and criticisms, often discussing and analysing smart governance from both sides. It is, therefore, difficult to identify different streams in the scholarship. Nonetheless, this is where the scholarship is the most direct in its attempt to participate in policy-making while remaining within the space demarcated for acceptable discussion. Aside from the information silos discussed in the previous section, a few other relevant discussions emerged. The biggest themes as part of the critique of smart governance are fear of technological alienation and infringement of personal privacy. Interestingly, this is also where issues of legality and law come into play more explicitly.

4.5.1 Technological Rationality and Dehumanisation

One of the biggest criticisms in the literature is that smart governance will lead to dehumanisation or the loss of human subjectivity (ren de zhutixing,人的主体性). Guo (2018: 19) argues that the excessive focus on quantification and metrics, often referred to in the literature as technical rationality (jishu lixing, 技术理性), risks conflating the ends with the means of smart governance. In doing so, Guo repeats a common critique of the international literature that quantified data are not only shaped by values, choices, and preferences of people (Merry 2016; Lynch 2019) but, in

turn, also shape people and institutions as well (Espeland and Sauder 2007; Mayer-Schönberger and Cukier 2013). This has become especially visible in China's political-legal institutions (Smith 2020; Ng and Chan 2021).

Therefore, Guo (2018: 19-21) criticises the centrality of technology in the discussion of smart governance. This kind of "big data thinking" overshadows traditional causal thinking, which prefers to prioritise finding correlations as a basis for decision-making, regardless of their relevance. This pretence of making value-neutral decisions will lead to a loss of ethical values in decision-making. In this way, he positions technical rationality as linearly opposed to what he calls "value rationality," going so far as to state that smart governance makes public life seem "permeated with science and democracy," but people are oppressed by technical rationality.

Others share this sentiment: Ma (2019: 93) and Hu et al. (2021: 19-20) argue that technical rationality poses a significant social risk of reducing humans to data points. Additionally, they seem indirectly to criticise claims about the "people-centeredness" of smart governance. Given the increasing role of algorithms and big data in governance and society, their impact and influence on public decision-making will be significantly larger than actual public input. How, then, can smart governance be people-centred if decision-making is automated and based on big data? Ma (2019: 95-96) concludes that algorithms will diminish human agency after they dominate governance decision-making. Chen (2021: 37) concurs that, rather than being people-centred, smart governance is dominated by data, which weakens the humanistic aspect of governance. Tan and Han (2021: 143) also argue that excessive focus on technology and big data would not empower the political-legal system but simplify issues and public opinion, reducing the effectiveness of governance responses. In turn, this will also negatively affect public participation.

For these authors, doing this would undermine the core function of the party: as a vanguard party, the CCP must be in tune with the masses so as to make the correct policy decisions. Technology enhances both public participation (input) and social control (output). In the framework by Gueorguiev (2021: 19-40), inclusion and control need to be balanced, as inclusion facilitates control, but too much control hinders inclusion. An excessive focus on technology for the sake of technology or control destabilises the dynamic equilibrium of governance. The way to prevent this undermining effect is to distinguish correctly between the goal of improving governance and the means used to achieve that goal—that is, big data. The goal of smart governance should be to

provide better public goods and better management and to uphold moral responsibility. The means, that is, technology, should not undermine these goals.

4.5.2 Personal Privacy, Inequality, and Other Ethical Considerations

Another main concern expressed in the literature is that smart governance infringes on personal privacy. This is an area in which the law features prominently in the discussion of smart governance. Many authors stress the need to have a better system for regulating data and privacy protection and lament the lack of policies for promoting the disclosure of government and public data (see, e.g., Yang 2015: 165; Li and Chen 2021: 74). Shen and Zhu (2019: 51) also complain that smart governance has reduced regulatory constraints on government use of public data. Cui (2016: 25) and Yin (2018: 81) put it simply: "the rule of law is the premise and foundation of smart governance." Therefore, collecting and applying personal information for smart technologies should first have laws that must be followed (Lin 2018: 49).

Some of these issues may have already been addressed in new Chinese legislation and regulations regarding protecting personal information and data security (Creemers 2022). However, despite these new legislative protections, Fang and Wang (2021: 182-184) are concerned that they are insufficient for addressing key issues, such as the potentially excessive or even illegal collection of personal information, incorrect classification and correlation between data and the abuse of personal information by third parties. At the time, they claimed that the legislation did not sufficiently emphasise individual control over personal information or properly regulate the government's use of personal information.

Guo (2018: 20) also uses legality to criticise smart governance. He argues that it increases the risk of legal infringement of people's privacy rights. He does not criticise the collection of personal data itself per se. However, he points out that it will undermine people's legal right to self-determination and control over their personal information and that data leaks undermine their right to privacy. In this sense, he does not necessarily criticise the government's unrestricted access to people's data but, rather, the fact that private information can become publicly available because of bad practice or used excessively to infringe on people's freedom outside the scope of the law.

Another issue tied to the people-centeredness of smart governance is the digital divide it might cause. For example, Zhang and Zhou (2016: 26) ask: Who benefits most from smart governance?

To them, smart governance might not necessarily be the panacea for achieving the common prosperity that it is portrayed as. Instead, it might cause new social crises, polarisation, and general social alienation from the government. They argue that smart governance and big data technology mainly serve high-income groups and will cause a digital divide between the urban elite and the elderly and less fortunate. According to Guo (2018: 20-21), this digital divide will create inequality in "data discourse power": some social groups will become data rich, and others data poor. This means that certain social groups will be more represented in big data databases, and therefore, decision-making based on this data ultimately will not be comprehensive.

Moreover, these decisions are likely to positively affect those who already have many advantages in society and negatively impact the disadvantaged. Therefore, smartness has a certain exclusionary effect (Yang 2021: 65). This argument could be a direct rebuttal to claims that smart governance will make decision-making more democratic and scientific. Whereas classification and compartmentalisation are inherent parts of Leninist modes of governance because they make inclusion less risky and its input more visible (Gueorguiev 2021: 34), excessive divisions created by smartness again disrupt the equilibrium necessary for good governance.

In sum, the Chinese literature mainly concerns the dehumanising effect of increased digitisation and automation in China's political-legal system. The fear that excessive focus on big data and algorithms removes human agency from decision-making processes is prevalent. Similarly, many authors question whether smart governance will truly be as democratic and scientific as it is claimed to be if it includes infringement on individual privacy and exacerbates inequality among social groups. Big data is of questionable quality, incomplete, and isolated. Automation and digitisation cater only to the idea of scientific objectivity, yet their achievement of it remains questionable.

Although these critiques might hint at more liberal interpretations of the role of the people in social governance, the concern about fragmentation, dehumanisation, and digital divide does not contradict the ideological foundations of governance described above. To reiterate, a crucial aspect of social governance in China's Marxism-Leninism is maintaining the connection between the party and the non-party masses (Hoffman 2017: 47-48). These scholars warn about an overemphasis on technology and big data to maintain this connection, which risks losing sight of what truly matters: staying in tune with the masses. Technology can also disconnect the core from the masses. Rather than embedding the party more deeply in society, smart governance creates an

extra layer of separation through datafication and automation. The party might risk falling out of tune with the masses. In other words, from the perspective of ANS, technologies might numb the nervous system that maintains the connection between the core and the rest of the body. Therefore, the concern over the increased use of technology can also be seen as departing from a similar interpretation of governance.

In this regard, the Chinese academic literature echoes comparable concerns in the international scholarship on increased automation and digitisation in governance and public life. However, this does not mean that these concerns necessarily have a similar ideological foundation. Moreover, these concerns do not necessarily affect the Chinese political-legal system's use of algorithmic systems and smart technologies, as they do in other countries. Despite these concerns, the underlying conceptualisation of governance facilitates the acceptance of automation.

4.6 Conclusion: Creating a Smart State

This chapter examined the ideological foundations that lie at the basis of the rapid embrace of automation through a case study of "smart governance", a new approach to social and political control by the political-legal system, including SCR. Law and courts are part of the social governance structure studied in this chapter. Therefore, the findings of this chapter are also relevant to addressing the question of how these normative ideas shape the goals of SCR.

The Chinese party-state is on a continuous quest to "innovate" social governance, and the advent of smart technologies has only further fuelled those ambitions. Social governance innovation is intimately connected to the modernisation of the state. Since the early twentieth century, science and democracy have been considered important drivers of this modernisation process. According to the literature reviewed, smart governance promotes both and thus is a crucial element in modernisation.

The argument that smartness will inevitably improve social governance in China is omnipresent in the Chinese literature. The sense is that it will fundamentally transform the nature of governance via algorithmic decision-making based on big data analytics. This chapter argues that this conviction is based on how Chinese Marxist-Leninist ideology conceptualises governing. Accordingly, how social governance in China is conceived resembles the operation of an ANS that requires continuous feedback control and adaption to changing circumstances (Hoffman 2017).

This requires a high degree of regime embeddedness. Smart governance, then, is a mode in which the ANS is assisted by smart technologies to improve its outputs (i.e., government services) and can process and analyse real-time and broad-reaching input from society (i.e., better surveillance and control). The wide spectrum of what is called "smart governance" includes both service-oriented and social governance as part of China's political-legal system because the added value of smartness to the former justifies the latter's existence. In this sense, the Leninist understanding of governance is compatible with smart technology and the automation of justice.

The empirical analysis shows that the Chinese academic literature shares this vision of governance. How it discusses the transformative power of smartness reflects a similar understanding of how governance operates: the literature primarily discusses how smartness enhances the interaction between the state and society and improves information input. This makes decision-making more "scientific and objective," meaning that decisions are based on reality expressed through big data rather than on subjective human decision-makers. Big data analytics also enables better and more accurate output, improving public services and, in turn, legitimising the Chinese political-legal system and the mode of input.

Marxist-Leninist principles also explain why the notion that smartness will improve democratisation in China is taken for granted in the Chinese literature. Democracy in Marxism-Leninism refers to the collection and processing of bottom-up inputs. Public participation is essential to Chinese social governance (Gueorguiev 2021). According to the Chinese literature, smartness further facilitates and increases the channels for public participation. Smart governance is both scientific and democratic because it caters to two fundamental principles of Marxism-Leninism: regime embeddedness and social control.

This does not mean the absence of concerns about smart governance. The literature discusses the persistence of data silos, technological alienation, infringement on personal privacy, and ethical issues—as obstacles to the success of smart governance. Only here does the law explicitly feature in the debate: scholars call for a better regulatory framework for smart governance, especially when collecting personal information and processing data. However, the legality and legitimacy of smart governance are not questioned. On the contrary, some scholars claim it is in line with "ruling the country in accordance with the law." This reinforces the instrumentalist understanding of law in the wider governance project of the Chinese party-state. Yet it also hints that the law has gained

importance: some scholars are careful to frame smart governance as part of improving or adhering to the rule of law, and a crucial criticism of smart governance comes from a legal perspective—that is, if the political-legal system uses technology to intensify the monitoring, collecting, and processing of personal information to create big data—driven decision-making, it must do so in accordance with the law. Simply put: smart governance requires a legal framework. The Chinese state recognises this and is considering new ways to unlock the social value of big data (see, e.g., the Fourteenth Five-Year Plan for National Informatisation), regulating the use and development of algorithms (see, e.g., the Provisions for Algorithmic Recommendation Management), and drafting new rules for the handling of personal information (Creemers 2022).

The next chapter discusses how these ideological and normative ideas shape scholarly discussion on SCR. Chapters 6 and 7 examine how these ideas shape SCR.