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Reducing the chronic disease burden in China: tailoring a self-management intervention among Chinese people with chronic lung disease

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Citation

Song, X. (2023, June 6). *Reducing the chronic disease burden in China: tailoring a self-management intervention among Chinese people with chronic lung disease*. Retrieved from <https://hdl.handle.net/1887/3620049>

Version: Publisher's Version

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Note: To cite this publication please use the final published version (if applicable).

Chapter 7

General discussion

Introduction

Chronic diseases such as chronic lung disease (CLD) and hypertension pose a high chronic disease burden worldwide, especially in low-and middle-income countries ^{1,2,6}, e.g., China. Identifying effective interventions to tackle chronic diseases in these low-resource countries is necessary. The generated evidence has shown that self-management interventions (SMIs) can help patients improve their health outcomes and reduce the disease burden ^{19,23}. Most studies focusing on SMIs tackling chronic diseases are in high-income countries ^{36,37}, while patients in low- and middle-income countries – such as China – show significantly poorer self-management (SM) ³⁸⁻⁴⁰. Evidence has been accumulated that it is possible to implement proven-effective SMIs – developed and tested in high-income countries – in patients from low-and middle-income countries ^{288,289}. Implementing such proven-effective SMIs can benefit these patients ^{288,289}. Also, adequate knowledge about SMIs - in high-income countries - can provide precise details to optimize patient SM behaviors, such as improved medication adherence ^{288,289}. However, the effectiveness of such SMIs may be sub-optimal due to the different contexts with different health, economic, and cultural backgrounds ^{36,37}. To address these differences, it is necessary to tailor proven-effective SMIs to ensure they align with the local context ^{36,37,288,289}. Yet, to our knowledge, there is a lack of evidence on tailoring a SMI tackling chronic disease – developed in a high-resource country – to the Chinese context.

The main aim of this thesis was to find evidence to tailor a SMI tackling chronic disease – proven effective in high-income countries – to the Chinese context. First, this thesis provides an overview of the burden due to hypertension. Specifically, this thesis examined the association between frailty and hypertension. Second, this thesis took CLD as an example to collect evidence on tailoring a SMI tackling CLD – proven effective in high-income countries – to the Chinese context. Compared with other diseases, such as hypertension, there was a high prevalence of CLD without adequate effective treatment ⁵⁴. A four-step process of tailoring SMI for the local context was followed: (a) identify the Chinese context, (b) select SMI and mode of delivery, (c) identify factors influencing the SMI implementation, and (d) integrate SMI into the Chinese context. This chapter summarizes the main findings of the included studies and relates them to existing literature. Additionally, the study's strengths and limitations are discussed. Furthermore, this thesis presents the implications for future research and practice.

Main findings

High chronic disease burden

Chapter 2 identified the disease burden of frailty in Chinese people with hypertension. To accomplish this, a cross-sectional survey was conducted (a) to identify the prevalence of

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multidimensional frailty in people with hypertension and (b) to examine a possible relationship between general obesity and abdominal obesity to multidimensional frailty in older people with hypertension. Data from 995 community-dwelling people aged 65 years or older were analyzed. This study found a high prevalence of frailty in Chinese people with hypertension (46.5%). This finding aligned with previous studies ^{290,291}. The high prevalence of frailty in Chinese people with hypertension indicated increased disease burden, including decreased physical function, a lower life expectancy, and higher fragile psychology ^{290,291}. Interestingly, abdominal obesity could be a physical, psychological, and social-frailty concern for Chinese people with hypertension, while general obesity was positively related to physical frailty. The present study also demonstrated a high prevalence of hypertension and related risk factors among the participants. It indicated the necessity to identify effective interventions to reduce the disease burden by addressing the risk factors.

Previous reviews – focusing on chronic disease burden identification – identified the high disease burden in CLD, including the high rate of disability and morbidity ^{10,11}. Collective evidence has shown that CLD has resulted in high healthcare costs; exacerbations accounted for most of it ^{12,13}. Regardless of the high disease burden, there is poor disease knowledge and SM among people with CLD ³¹⁻³³. Identifying practical interventions to reduce the high chronic disease burden is necessary.

Self-management interventions can help to reduce the chronic disease burden

Taking CLD as an example, this thesis identified helpful interventions feasible for people with CLD in China. The systematic review (**Chapter 3**) focused on the effect of blended SMI on health-related effectiveness and process outcomes of SMIs for people with chronic obstructive pulmonary disease (COPD) or asthma. The data demonstrated that SMI could help patients manage their disease actively with(out) support from healthcare professionals (HCPs), reducing the disease burden and optimizing patient outcomes. However, most included studies in the systematic reviews came from high-income countries; this identification was in accordance with previous reviews ^{36,37}. Such SMIs tackling CLD – developed and tested in high-income countries – may not be feasible for patients in low-resource countries, e.g., China. The data from the systematic review also reported that the SMIs – either in the model of eHealth, face-to-face, or blended care – might fail if the intervention was not feasible for the local context. For example, eHealth was sub-optimal when local people were unfamiliar with eHealth or had inadequate eHealth literacy.

This study was the first to identify the effectiveness of (blended) SMIs in people with CLD. Besides, the systematic review identified the need to tailor SMIs for people with CLD in low- and middle-income countries.

The process of tailoring CLD SMI into the Chinese context

To align SMIs with the Chinese context, it is necessary to identify the local context before the SMI implementation ^{288,289}. Accordingly, this thesis identified the local context, including illness perceptions, experience with, and needs for SM (**Chapter 4**). A robust mixed-method study design was employed in people with CLD and HCPs in Chinese primary care (PC) and secondary care (SC). It was observed that Chinese patients had negative illness perception, limited disease knowledge, and poor SM skills, including the recognition and action on exacerbation. Multiple needs should be addressed when identifying effective SMIs, such as the individualized SM plan, increasing disease knowledge, and eHealth use. The identified local context topics – covering the local perceptions, behaviors and unmet needs - were independent of each other. It is necessary to tailor the SMI in the Chinese context, which consequently can help to optimize patient outcomes when implementing SMIs. It was also found that the identified local context, including factors influencing SMI implementation in the Chinese context, are the main priorities in China. Conversely, the effectiveness of health programs – like SMI implementation - can be undermined when the implementation misaligns with the local context ²⁹².

Compared with other studies identifying the local context ^{250,293}, our study provided a complete view from stakeholders in different healthcare settings. As far as we know, this is the first study to compare patients' illness perceptions from PC and SC. For two reasons, it was essential to compare the differences between these two healthcare settings. First, the different healthcare resources in PC and SC can lead to different perceptions of the disease and treatment ²⁴³. Second, people with CLD in China can choose to go to PC and SC depending on their disease severity and expenditure ability ²⁵³. This study also provided a preliminary view of how the HCPs perceived the disease and their experiences with patients, which could help provide direction to tailor a SMI. To explain, HCPs have the task of identifying the cost-effective SMIs to help patients self-manage their disease. Identifying the local experiences (poor SM) and needs regarding individualized SM plans and eHealth provided direction for selecting a suitable SMI tackling CLD in the next step.

Considering the local needs, the proven-effective SMI in high-resource countries were selected in this thesis: REDucing Delay through edUcation on eXacerbations (REDUX). REDUX was developed and tested in the Netherlands, a high-income country ⁵¹. It showed a positive effect in helping patients with COPD SM ⁵¹. Besides, the characteristic of the intervention, e.g., an individualized and easy-to-use action plan, showed a potentially positive effect on people with CLD in China. Importantly, A key aspect of REDUX is that nurses play an important role in implementing the program ⁵¹. Nurses can positively contribute to the SMI implementation by providing education and consultation to patients ²⁷⁸. Studies have shown that nurses – in high-income countries – are capable of

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fulfilling extended roles; they can offer an appropriate solution to the difficulties doctors face (e.g., an increasing workload and consequently limited consultation time) ^{278,294}. Also, nurses can coordinate multi-disciplinary teamwork during the SMI implementation in high-income countries ²⁷⁸. In comparison, Chinese nurses deliver inadequate care to secure nursing quality due to insufficient nursing staff ²⁹⁵⁻²⁹⁷. At the same time, China is ongoing a healthcare reform, in which an increased nurse staff is needed, and nurses are delegated more obligations to help patients SM their disease ²⁹⁸. The healthcare reform also requires nurses to improve their professional skills to deliver care ²⁹⁸. To enhance the professional skills to deliver care, the lessons learned from nurse-led SMI – in high-income countries – could help Chinese HCPs to improve their professional skills ^{278,294,298}.

Besides, the implementation of the REDUX program should address the differences in the local context. Tailoring REDUX in the Chinese context was necessary to accomplish the goal. Accordingly, the stakeholder analysis aimed to identify factors influencing the REDUX implementation in China (**Chapter 5**). To do so, multiple stakeholders, including patients, HCPs, policymakers from the healthcare setting and healthcare insurance organizations, app developers, and cyber-security officers, were included. Specifically, qualitative interviews identified the level of support for REDUX and preferred delivery mode in patients, HCPs, and policymakers. Also, the necessary conditions to develop and implement digital health apps were identified with the quantitative survey in app developers and cyber-security officers. Collecting data from multiple stakeholders involved in developing and implementing SMI can provide a complete view of the factors influencing the REDUX implementation ⁷⁷.

The findings from **Chapter 5** noted that most patients, HCPs, and policymakers supported REDUX. The factors influencing the support for REDUX – including facilitators and barriers – were identified. Addressing these factors in the REDUX implementation process can help to optimize the implementation effect. This study also indicated that engaging the local stakeholders and improving their interest in REDUX could promote implementation success. These findings can be helpful for the local stakeholders to implement REDUX in China, which consequently could help people with CLD improve their health outcomes and reduce the disease burden. The preference for the delivery mode was varied, indicating that the REDUX version to use (e.g., digital or paper-based) should be tailored during its implementation in China.

The data from **Chapter 5** also identified that it was possible for the Chinese patients to make nationwide doctor appointment; this could be because there is a lack of strict referral and counter-referral system between different healthcare settings, such as SC and PC ²⁶⁴. That indicated that there is still a big room to improve the healthcare referral system. Besides, the process to develop and implement the health apps was in line with the international guideline recommendations about the app

development process, design, and technical issues. Similarly, it was mentioned by most cyber-security officers that their work process aligned with the international guideline recommendations related to access control, authentication, data transfer, data retention, security and confidentiality, integrity, informing patients, body area network communication, and breach notification. The collective data showed that it was highly possible to implement REDUX in China, yet barriers should be addressed in the implementation process.

Based on the findings from **Chapter 5**, it was recommended that factors influencing SMI implementation and the implementation strategies should be tailored. The finding was in line with other studies, which demonstrated that a context-driven SMI could improve the possibility of implementing SMI successfully and optimize local resource use ^{46,250,271}. The similarity was that implementing SMI in a new context depends on multiple context mediators, including individual and organizational support, healthcare resources, leadership, and organizational culture and climate ⁴⁶. For example, when the local organization was supportive of the context-driven SMI, the organizational support would improve the integration of the context-driven SMI into the local organizational daily work process ^{46,271}. In addition, the supportive leaders, e.g., those working in the healthcare settings (nurse leaders, physician chiefs) and healthcare insurance organizations (administration managers), could assign dedicated staff to promote the SMI implementation, which helps assist the SMI implementation ⁴⁶⁻⁴⁸.

Next, the study design – focusing on implementing REDUX in China and assessing the effectiveness and the preconditions (i.e., feasibility, acceptability, and appropriateness) - was discussed in a protocol paper (**Chapter 6**). The small-scale pilot study is designed to achieve the study objective. Implementation science identifies the need for a precondition assessment, while such an assessment is lacking in previous studies ⁹¹⁻⁹⁵. Identifying the preconditions is necessary before the SMI implementation for two reasons. First, it could help to examine whether the SMI is tailored to the people with CLD in China. Second, these measurements could optimize local resource use before implementing the large-scale intervention.

Overall, this thesis illustrated an entire process of tailoring SMI to design context-driven interventions and improve their uptake in a different context. Furthermore, this thesis provided an overview of the local context from different stakeholders about their prevailing perceptions of lung health and lung-related SM. The collective evidence offers a starting point for further scientific research on tailoring SMI tackling chronic disease such as CLD and hypertension.

Strength and limitations

Several strengths of this thesis are worth mentioning. First, the tailored SMI tackling CLD within the Chinese context used multiple well-designed strategies, ensuring the tailoring process's validity. The

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precise design allowed us to make statements about the needs and experiences in China, which can support the implementation of SMI such as REDUX. That is important because the ultimate goal of SMI is to ensure patient-centered care and delivery mode preferred by patients. The identification of contextual information can help achieve this goal. Second, multiple stakeholders were involved, thereby increasing the validity of the evidence. Previous stakeholder analysis studies on healthcare innovations were limited to the stakeholder group of policymakers, which could not represent all voices relevant when implementing the SMIs ^{81,82}. This thesis involved multiple stakeholders in different study phases to provide complete insights on the same topic. For example, patients, nurses, and doctors in Chinese PC and SC were included when identifying the local context. Then, the entire map of perceptions and behaviors related to SM from different stakeholders can be overviewed. Also, when identifying the factors influencing the REDUX implementation in the Chinese context, patients, HCPs, people working in healthcare insurance, app developers, and cyber-security officers were involved, which provided complete data on developing and implementing the REDUX program in China. Third, the in-time data collection and assessment were less influenced by recall bias or other confounding factors. For example, in the data collection phase of the mixed-method study, the participants were asked to complete the quantitative surveys directly after the interviews. The consequent quantitative and qualitative data assessment improves the validity of this study. Fourth, the study design and reporting guidelines were employed in the study process of the included studies. Specifically, the preferred reporting items according to the systematic reviews and meta-analysis guideline ¹⁶⁸ were applied when conducting the systematic review. Also, the standard protocol items: recommendations for interventional trials ²⁹⁹, and template for intervention description and replication ³⁰⁰, were applied to guide the study design of REDUX for people with CLD in China. In addition, a framework approach ²³⁹ was used to guide the qualitative data analysis in the mixed-method study. Besides, a stakeholder analysis guideline ²⁵² was used to identify the factors influencing the REDUX implementation in the Chinese context. The guidelines used in this thesis could help provide a clear and pragmatic interpretation of the recommendations for practice and further studies. Fifth, during the study process, the local stakeholders were closely connected in the research; their involvement helped to increase the possibility of successful study conduction and optimize the local resource.

Furthermore, the cooperation of the stakeholders from the Netherlands and China could pave the way for the future development and implementation of SMI in China. Specifically, REDUX was developed and tested in the Netherlands, a high-income country with a developed healthcare system. At the same time, there is plenty of room for improvement in the Chinese healthcare system, e.g., the implementation of effective SMIs, referral and counter-referral system between the PC and SC, and delivering integrated care to patients, which can optimize the SMI implementation significantly ^{301,302}.

The international cooperation in this thesis widens the view to help deliver targeted care to patients in the low-and middle-income countries. International cooperation is of great importance. For example, the Lancet COPD commission emphasized that it was necessary to advance COPD research on effective treatment by combining all COPD communities worldwide ⁵⁴.

Besides the strengths, there are also limitations within the research process that will be described below. The first limitation lies in the recruitment method, that is, the purposive sampling during the qualitative data collection. Such a sampling method is prone to selection bias ³⁰³. We specifically used snowball sampling, a form of purposive sampling. People tend to refer those they know and have similar traits in the data collection process. And thus, this sampling method could have a potential sampling bias and margin of error. This meant that the research may have only included a selective group and the study results must be interpreted carefully. Besides, when participants know that they have already been selected for a research project, it can initiate a change in their behaviors, e.g., they may allow the researcher to reach the expected conclusion against their perceptions. To reduce the limitation of purposive sampling, the researchers used some additional methods: (a) increased the sample size in the data collection phase, and (b) included questions initiating participants to express their perceptions regarding the interview topic lists. Yet, the data interpretation should be done carefully.

The second limitation is related to the external validity of the results. Specifically, there were only a limited number of research settings were studied and the settings varied over the study projects. Accordingly, it is possible that the generalizability of the data to the Chinese context can be sub-optimal. To explain, the mixed-method study focusing on the local context was collected in a regional location, i.e., Henan province. Whereas the data in the stakeholder analysis study was collected from eight provinces. Considering that there is significant healthcare resource inequality and diverse customs within different provinces in China, with 31 provinces including a population of over 1.45 billion, data from our included participants in this thesis (in total 1173) possibly could not represent the voice all over China. Thus, caution must be taken to translate the results nationwide.

Due to the limited time and COVID regulations in China, the REDUX implementation was planned, but the actual implementation of it was not (yet) conducted. Evaluating the effect of REDUX takes considerable time because the effect during research is measured between two consecutive exacerbations⁵¹. In the past four years, China has strictly followed the COVID regulations, which meant that the healthcare focus – in Chinese PC and SC - was COVID vaccination and tests with inadequate attention on chronic disease management. The delayed implementation of the intervention in practice leads to the fact that the effect and preconditions of REDUX on Chinese people are still unknown. Therefore, the thesis should be interpreted cautiously due to the mentioned limitations.

Recommendations for future research

The findings in this thesis have demonstrated that mapping the local context is essential for researchers to tailor SMI tackling CLD. The identified contextual factors can improve the possibility of implementation success and optimize local resource use. During the local context identification, we cooperated with local stakeholders. In particular, we involved the local HCPs and policymakers; they motivated other people to be involved in the research and facilitated communication with the local participants. To promote the practical relevance of the SMI, it is vital to co-cooperate with the local stakeholders. Accordingly, identifying local beliefs and behaviors is recommended before the SMI implementation. That is, the implementors should address different contexts when implementing the SMI. It can be explained that people - between China and high-income countries - have different experiences and perceptions on the same topic.

Similarly, there are different strategies for managing CLD in these countries. Before implementing SMI such as REDUX in China, the local context should be addressed. Therefore, future researchers should emphasize the type of proven-effective SMI and local context identification to observe the feasibility of implementing the SMI. Also, the facilitation for the SMI implementation should be addressed to optimize the possibility of implementation success.

As mentioned, China is undergoing a new healthcare reform⁸⁸ and has published the updated healthcare policy, i.e., Healthy 2030⁷². Both health innovations have addressed the importance of improving patient SM and reducing disease burden. A critical reason for the high support level for REDUX was its response to the Chinese healthcare reform priority. The experience of coping with COVID within China has demonstrated the ability of humans to rapidly adapt behaviors to improve health once the sense of urgency is sufficiently high³⁰⁴. Therefore, it is recommended that the implementers focus on the SMI that responded to the policy priority. The following approaches should be addressed when implementing SMI in future research. First, it is necessary for the policymakers to address the importance of SMI when determining the Chinese healthcare policy priority³⁰⁵, e.g., facilitating and training patients to acquire lifelong skills to manage their disease. Second, identifying the appropriate theories^{306,307}, such as social learning theory and cognitive-behavioral concepts and acceptance, underpin course design, which can help develop future research directions in SMI. Third, it is recommended to identify the factors influencing SMI implementation under the existing healthcare policy priority; this can help optimize SMI uptake and implementation.

This thesis offers a starting point for further scientific research on reducing the chronic disease burden; this is important because the identification of tailoring SMI into the local context can improve the possibility of implementing SMI successfully. Future research must demonstrate the added value of addressing the tailoring steps in practice. In addition, even though REDUX has not been validated

for settings other than PC, it may have potential in secondary or tertiary care. Hence it is proposed to examine its validity in these settings in future studies as well. Besides, it was evidenced in this thesis that positive illness perceptions were highly relative to optimized patient SM and vice versa. However, it is unclear whether the positive belief in SMI can optimize the effect of SMI. The current evidence has demonstrated that positive patient beliefs about the likely success of medication intervention have been associated with improved patient health outcomes³⁰⁸. Thus, future research is needed to identify the association between positive patient beliefs and the effect of SMI. Importantly, researchers are recommended to identify what kinds of positive patient beliefs can influence which intervention outcomes, such as health-related effectiveness and process outcomes, and the mechanisms of how the positive patient belief and intervention outcomes are related. SMI combined with eHealth can help people with CLD to manage this disease by engaging them in self-care tasks, which foster behavior change toward better health³⁰⁹. However, attrition can be problematic when neglecting individual factors, such as the value of the users, e.g., personal-psychological situation³¹⁰. It is recognized that theory-based SMI can help to solve such problems with strategies^{311,312}. For example, behavior change techniques can aid in enhancing SMI with strategies, e.g., goal setting, action planning, self-monitoring, problem-solving, and goal review^{309,313}. Therefore, in future studies, it is necessary to identify whether the behavior change techniques in SMI can result in substantial positive changes in patient health behaviors and psychological outcomes.

Furthermore, this thesis specifically covered the tailoring of REDUX to the Chinese context, but the broad use of the tailoring process is unclear. From the perspective of effectiveness and efficiency, it is necessary to identify the effectiveness and preconditions of such an intervention with a pilot study in practice before the full-scale implementation and evaluation. It is also suggested to expand the tailoring process in the SMI to other chronic diseases, such as hypertension, a chronic disease with a prevalence of 27.5% in the Chinese people³¹⁴. To apply such a process to other chronic disease management, the factors should be specific to the particular disease-related context rather than the one-to-all model³¹⁵. It is also plausible that the tailoring process could be generalized to other low- and middle-income countries, yet this remains to be assessed. The methods and lessons in the implementation process can boost the implementation of SMI in different contexts.

Practical implications and recommendations

Enhance the knowledge of disease and awareness of SMIs

This thesis reported poor disease knowledge and sub-optimal SM in Chinese people with CLD. Targeted efforts to increase knowledge of disease and SMI will be useful to reduce the disease burden⁵⁴. Several methods can be helpful for this. First, it is urged to educate patients on the disease, e.g., the

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risk factors and development of the disease and the benefits of SMIs, including decreased admission and medication use, which can optimize the effect of SMIs. Second, for future SMIs, efforts to slow down the CLD progression should focus on early disease identification and improve treatment efficacy. Thirdly, undergraduate medical and nurse students should be trained to deliver SMIs to patients and target the SMI delivery model for different patients in their vocational training.

Enrich the SMI delivery technique and mode

In recent years, healthcare systems in many countries have invested substantial effort in developing eHealth to reduce the burden of CLD ^{316,317}. SMIs tackling CLD combined with eHealth can help patients SM their disease without the time and place restrictions, which will benefit patients ²⁴. Currently, eHealth literacy is a lack in Chinese patients. In the updated Chinese healthcare policy, it has been required to promote the use of eHealth and increase eHealth literacy in Chinese people ⁷². One possible way is for HCPs to promote eHealth use to facilitate communication, stimulate the demand for services, and increase access to health information for disease management.

Additionally, it is expected to apply meta-universe technology, e.g., virtual reality and artificial intelligence, in SMI delivery. Meta-universe technology allows HCPs to share their knowledge with patients and to communicate their experience without words to their doctors, allowing for powerful and effective communication, enhanced awareness of the disease, and potential interventions ^{318,319}. Assessing the effect of SMI with meta-universe technology on people with CLD in practice is necessary. It is recommended to apply such technologies in SMI tackling CLD to increase patient engagement and help patients enjoy the intervention process.

Extend the networks with different stakeholders

Eliminating CLD requires consistent and coordinated action from multiple stakeholders, such as physicians, general practitioners, social workers, physiotherapists, people working on healthcare insurance, and nurses, in healthcare practice. The multiple-disciplinary collaboration has effectively delivered patient-centered care with consistent medical advice, which can improve patient health outcomes and reduce healthcare costs ^{320,321}. The multiple-disciplinary collaboration requires shared consultations, collaboration via referral, and counter-referral between different healthcare settings, e.g., between SC and PC ³²¹. Currently, the Chinese healthcare system is devoted to promoting multiple-disciplinary collaboration. Still, there is a need for more cooperation between different level healthcare settings, e.g., between SC and PC, and this is one major challenge in existing care provision ^{322,323}. For example, the lack of the counter-referral from SC to PC and fixed HCP barrier the multiple-disciplinary collaboration³²³. To tackle the missing coordination, multiple strategies should be developed and applied. First, the Chinese healthcare reform should put effort into advancing the referral and counter-referral system between Chinese PC and SC. Secondly, the patients must have a

physician and/or general practitioner or nurse who can help provide unified, integrated care and navigate the way of multiple disciplinary cooperation. For example, in Chinese PC, the general practitioner or doctor is the first point of contact for patients and provides access to services in collaboration with other HCPs. Thirdly, interprofessional education programs should be introduced to help provide comprehensive and continuous care. The lessons of multiple-disciplinary cooperation from high-income countries could be helpful for Chinese HCPs. Furthermore, diagnosis-related reimbursement in the SC should also be applied in PC since such healthcare settings ensure people receive quality comprehensive care - from promotion and prevention to treatment and rehabilitation - as close as feasible to people's everyday environment ³²⁴.

Leadership engagement in the Chinese context – engagement of nurse leaders and chief physicians – can also improve the SMI uptake. That is related to the hierarchical management structure in China ^{325,326}. The health bureau's executive leaders in healthcare institutions are appointed administratively in China. Additionally, even though institutions are endowed with a certain autonomy, coordinated by the upper government, executives are willing to take measures because the promising effect of these SMI could be seen during their tenure ³²⁷. Therefore, leadership engagement is necessary to ensure the SMI is implemented timely. To realize this, it is advocated to cooperate with such stakeholders at the start of SMI implementation, which can help to optimize the uptake of the proven-effective SMIs and assign the prioritized resource to promote the SMI implementation.

Moreover, by collaborating with international researchers and HCPs, the context-driven approaches can be improved under the global vision. Currently, China is undergoing a round of health reform; the perspectives outside of the box can result in inventive solutions to the diploma in the healthcare field, e.g., implementing the cost-effective SMIs, proven-effective in high-income countries, coping with chronic disease in the Chinese context. Cooperating with the organization – focusing on reducing the chronic disease burden – facilitates SMI implementation in low-resource settings. For example, the World eHealth Living Lab (WeLL) was created in the Netherlands, which is the independent knowledge platform for eHealth research, development and implementation. Such a platform promotes communication and cooperation among policymakers, HCPs, researchers, and health-related companies worldwide. Within the research presented in this thesis, the research team – from WeLL, affiliated with the Leiden University Medical Center, and Faculty of Nursing and Health, Zhengzhou University, Faculty of Nursing and Health, Henan University, and Henan Provincial People's Hospital – shared insights and knowledge in the field of tailoring a SMI tackling CLD. From our experience, the collaborative effort can promote the tailoring and implementation of a SMI at an international level. Specifically, with the guidance and supervision of an experienced research group in the Netherlands, Chinese HCPs implement the SMI developed and tested in the Netherlands, which

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can facilitate the widespread use of proven-effective SMIs. At the same time, Chinese researchers and HCPs can benefit from international networks and receive professional research and clinical training from high-income countries. Future cooperation between WeLL and Chinese stakeholders on the development and implementation of SMI tackling CLD will continue.

Conclusion

In conclusion, the high chronic disease burden of hypertension and CLD in China requires an urgent need to implement SMIs. This thesis mapped the four-step tailoring process – including the local context identification, selection of the SMI and mode of delivery, identification of the factors that influence the SMI implementation, and integration of SMI into the local context – before implementing the SMI into practice. Tailoring the SMI implementation was recommended to help reduce the implementation failure and optimize local resources' use. Ultimately, the tailored SMI aims to improve health outcomes and reduce the disease burden. It is plausible that the tailoring process could also be generalized to other chronic diseases, such as hypertension.

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