

Universidades privadas independientes en Chile: ciclo de vida, comportamiento organizacional e inserción en el sistema de educación superior

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Propositions

- 1. The Chilean independent private universities have managed to transform themselves into high-performance institutions, capable of achieving institutional goals and developing concrete actions to fulfil their academic purposes.
- 2. The institutional consolidation of private universities in Chile is expressed in the fact that they have a public recognition given by the state regulator (through accreditation) and are endowed with private recognition expressed in the market by the rankings.
- 3. Chilean independent private universities compete with state universities from a very disadvantageous position as the latter already occupied prestigious positions, facilitated by national regulations that favoured them with greater financing facilities.
- 4. In their phase of consolidation, the three universities assessed in this study advanced towards higher levels of complexity and academic selectivity, by formulating clear purposes that guided their institutional project.
- 5. The case studies show that each university has a unique and unrepeatable history, marked by the inspiration that founds and gives its name and seal to the organization, to the important decisions such as creating new faculties.
- 6. The massification and universalization of access to tertiary education, have generated in many countries concerns about the ability of some private universities to maintain the high-quality standards demanded by the state. This has reduced the state disposition to encourage the creation of private universities.
- 7. The diversity in the university supply is an expression of the varied worldviews existing within democratic societies, representing a contribution to the socio-cultural plurality of nations.
- 8. University ranking systems make it difficult for new academic institutions to gain credibility and status when they try to offer a different type of education than that provided by traditional high-prestige universities.
- 9. The purpose of university education can be public or private, regardless of its origin, funding, or style of government. Therefore, it can be established that the state-private dichotomy is not enough to understand the institutional complexity of universities.
- 10. The greatest challenge the new President of Chile Gabriel Boric will face is to abandon his initial radical stance and to implement his government agenda in a gradual and consensual way.