## **STELLINGEN**

- 1. The innovation capabilities of a technology cluster determine its innovation performance. In contrast, its structural characteristics, such as its asset base, rather serve as enablers. [This thesis, Chapter 5.3.4.2]
- 2. Innovation capabilities of clusters are network-based, not company-based. [This thesis, Chapters 5.2.1 and 5.4.1]
- 3. Innovation capabilities are observable as "best practices", i.e. sets of routines. [This thesis, Chapters 5.2.1 and 5.4.1]
- 4. The specific routines that form innovation capabilities reflect cultural differences across nations. [This thesis, Chapters 5.3.2 and 5.4.1]
- 5. Human intervention can create and strengthen cluster innovation capabilities. Accordingly, clusters can be managed for innovativeness. [This thesis, Chapter 5.4.1.]
- 6. Clusters with a balanced capability profile achieve higher levels of innovativeness than clusters with imbalanced profiles. Thus, any intervention should focus on creating and/or sustaining a balanced capability profile. [This thesis, Chapter 5.3.4.3]
- 7. Clusters, as all organizations, evolve and develop over time. This time dimension requires consideration when setting up and evaluating cluster development programs. [This thesis, Chapters 5.3.2 and 5.3.4.1]
- 8. Normative research on cluster innovativeness requires new, dynamic, probabilistic and network-level research approaches to provide new and actionable insights.
- 9. Galileo is supposed to trigger the creation of new markets. The strongest challenge Europe's satellite navigation clusters face in capturing their share of these markets is their limited user orientation.
- 10. Networks create opportunities networks created during my research helped creating a formal European satellite navigation cluster network (ENCADRE) supported by ESA and the European Commission; my network at work provided the basis for creating a new, global Service Line.

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