



Universiteit
Leiden
The Netherlands

**Cognitive bias in the judgment of business valuations and valuers :
how systematic patterns of irrationality affect entrepreneurs, legal
professionals and business valuers**

Broekema, M.J.R.

Citation

Broekema, M. J. R. (2020, April 1). *Cognitive bias in the judgment of business valuations and valuers : how systematic patterns of irrationality affect entrepreneurs, legal professionals and business valuers*. Meijers-reeks. Retrieved from <https://hdl.handle.net/1887/87192>

Version: Publisher's Version

License: [Licence agreement concerning inclusion of doctoral thesis in the Institutional Repository of the University of Leiden](#)

Downloaded from: <https://hdl.handle.net/1887/87192>

Note: To cite this publication please use the final published version (if applicable).

Cover Page



Universiteit Leiden



The handle <http://hdl.handle.net/1887/87192> holds various files of this Leiden University dissertation.

Author: Broekema, M.J.R.

Title: Cognitive bias in the judgment of business valuations and valutors : how systematic patterns of irrationality affect entrepreneurs, legal professionals and business valutors

Issue Date: 2020-04-01

Worldwide, conflicts arise daily as a result of differences of opinion about the outcome of a business valuation and the role of valuation experts. These often lead to lengthy and costly lawsuits, the reasons for which are usually sought in technical issues. This thesis, however, focuses on the role of human behavior. More specifically, it examines the extent to which cognitive biases play a role in the assessment of business valuations and valuation experts.

Four empirical studies were conducted with entrepreneurs, legal professionals and valuation experts. The first three show that stakeholders can be affected by a range of biases, including buyer-seller position effects, anchoring bias, similarity bias, outcome bias, gender bias, and so-called engagement bias. The fourth study concerns a survey among an international group of leading valuation experts with the aim of verifying insights gained in the previous studies. A statement of principles to mitigate cognitive biases in valuation practice is also introduced.

The thesis provides empirical insights into the existence of cognitive biases in the context of business valuation and thereby contributes to both practice and theory in this field. It also adds to legal theory with respect to improving our understanding of conflicts.

This is a volume in the series of the Meijers Research Institute and Graduate School of the Leiden Law School of Leiden University. This study is part of the Law School's research programme 'Coherent Private Law'.

Cognitive Bias in the Judgment of Business Valuations and Valuers

*How Systematic Patterns of Irrationality
Affect Entrepreneurs, Legal Professionals
and Business Valuers*

M.J.R. BROEKEMA