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From effects-based operations to effects-based force : on causality, complex adaptive system, and the biology of war
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Propositions

1. Effects-based operations stand for a concept that inappropriately addresses the frictional, chaotic, and complex reality of war.
2. Air power theories reflect the peculiarities of technological developments of the last 100 years.
3. As a theorist even nearly 200 years after his death Clausewitz still has relevance for those who want to study war.
4. The vocabulary with which we analyse war does obviously change, but wars' basic attributes might stay constant.
5. In their analytical attempt to explain difficult-to-comprehend phenomena humans tend to confuse causation with correlation.
6. Using the vocabulary of any given scientific field does not obviously mean that we equally take all the consequences into account.
7. Evolution by natural selection and the conduct of war are intimately related in a very fundamental way.
8. War requires superiors who are able to tolerate a high degree of uncertainty and subordinates who have responsibility and self-initiative.
9. Regardless whether we approach war as a scientist or as an artist, we always face unpredictability.
10. The Netherlands and Hungary are more similar than it is normally thought and have long cultural and educational relationships.