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From chasing violations to managing risks: origins, challenges and evolutions in regulatory inspections.

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Note on sources

To the extent possible, we have attempted to reference published sources to as to allow readers to cross-check our statements or to look for further details and information. This we have done even in cases where we had first-hand information or data on the issue, always preferring to refer to the published version. In the course of our work on inspections, however, we have had many opportunities to obtain first-hand insights into structures, practices, approaches, mind-sets etc. that are not reflected in any publication. This was not, however, typically collected as part of “research field-work” but as part of our work as a project manager or technical expert for inspections reform projects implemented by the World Bank Group, or during discussions with colleagues working on inspections issues (as inspectors or reformers) in various countries, but always in a professional capacity. In some countries, in spite of not being present “on site”, we participated in online discussions and had access to unpublished reports. As a result of the vast number of these meetings and interactions, listing all of them or giving all of the dates would be not only tedious but impossible. We only, for the reader’s information, give a short summary of our main direct interactions with government officials in charge of inspections below, including countries, years of involvement or interaction, and short comments on the frequency, as well as on the profiles of officials involved.

Country	Dates	Interactions
Armenia	2008-2016	Frequent, on site and remote– political, senior management, operational
Azerbaijan	2009-2010	Repeated, on site and remote– senior management
Bangladesh	2013	Occasional – remote work with World Bank Group staff and experts
Belarus	2009-2012	Occasional – remote work with World Bank Group staff and experts
Bosnia	2008-2009	One-off on site visit (senior management) and remote exchanges
Cambodia	2011-2013	Repeated, on site and remote – political, senior management, operational
Colombia	2008	One-off on site visits – operational/management
Côte d’Ivoire	2014-2016	Occasional, on site and remote – senior management, operational
France	2012-2014	Occasional, on site – political and senior management
Georgia	2014	One-off on site visit – senior management
Greece	2014-2016	Frequent, on site and remote– political, senior management, operational
Guinea	2012	One-off on site visit – senior management
India	2013	Occasional – remote work with World Bank Group staff and experts
Italy	2012-2016	Repeated, on site and remote – senior management
Kenya	2010-2012	Repeated, on site and remote – senior management and operational
Kyrgyzstan	2008-2016	Repeated, on site and remote – senior management and operational
Latvia	2004-2008	Three visits (senior management and operational levels) + remote exchanges
Liberia	2012-2014	Occasional – remote work with World Bank Group staff and experts
Lithuania	2011-2016	Frequent, on site and remote – political, senior management, operational
Mongolia	2008-2016	Frequent, on site and remote– political, senior management, operational
Nepal	2013	Occasional – remote work with World Bank Group staff and experts
Netherlands	2008-2016	Repeated, on site and remote– senior management, operational
Peru	2011-2014	Occasional – remote work with World Bank Group staff and experts
Poland	2008	One-off on site visit – operational/management
Slovenia	2012-2014	Occasional remote – one-off on-site visit (senior management)
Tajikistan	2004-2015	Frequent, on site and remote– political, senior management, operational
Ukraine	2006-2010	Frequent, on site and remote– political, senior management, operational
United Kingdom	2010-2016	Frequent remote, occasional on-site – senior management, operational
Uzbekistan	2004-2006	Repeated, on site and remote– senior management